

The Impact of Working Environment, Work Stress, and Competency toward Employee Performance

Dr. Rahayu¹

Abstract

The decreasing performance of employee affects the company's profit in PT Gold Tamaco, the objective of this study is to analyze the Impact of Working Environment, Work Stress and Competency toward Employee Performance in PT. Gold Tomaco. Based on the study objective, the hypotheses of this study are: 1. Working environment influences employee performance 2. Work stress influences employee performance 3. Competency influences employee performance. This study design is descriptive by using the qualitative and quantitative method approach through survey approach. The sampling measurement is 120 respondents of PT. Cold Temaco, sampling method uses incidental sampling . Analysis method used is descriptive statistics by using SPSS software and double regression. This study result is based on descriptive analysis to variables used, positive and negative. The analysis result based on SPSS with double regression to hypothesis based on the 3 hypotheses empirical data is proved as: 1. Working environment significantly influences employee performance 2. Work stress significantly influences employee performance 3. Competency significantly influences employee performance.

Keyword: Working Environment, work Stress, Competency , Employee Performance

Introduction

The tight competition in the milenial era where everything changes rapidly causes company must always try to adapt to the condition. Inter-company competition forces the company works effectively and efficiently (Porter, 2008). The advanced company that will become the winner can be seen from its financial performance such as profit gained (Martin et.al., 2004). PT Gold Temaco runs a gold mining located in inland Kalimantan. In facing the competition, it must try to maximize the profit by doing efficiency and effectively in any fields according to Bevan (2012) employee performance influences company profit. Employee is the asset of a company (Simamora, 1997). The evaluation result of Key Performance employee performance indicator is still low that is below the budget. The budget given to working unit on the field has not been achieved yet that it becomes the responsibility and duty of the unit itself. Employee performance affects the production result that is not maximum. Therefore, the sales of the previous years decreased and the profit expected was beyond the expectation. The low employee performance is caused by a bad working environment in the remote area, surrounded by heavy machinery, away from the family so that the employees had less motivation in their job. The old employees are the employees with longer working period and low education level and have many experiences with high income. The newer employees with mining bachelor degree have low income different with the old employees. Based on the pre-research, the title of this study is "The Impact of Working Environment, Work Stress and Competition toward Employee Performance of PT Gold Temaco."

Identification and Study Framework :

1. Is there any influence on the working environment to employee performance of PT. Cold Tomaco
2. Is there any influence on the work stress to employee performance of PT. Cold Tomaco
3. Is there any influence on the Competency to employee performance of PT. Cold Tomaco

¹ University of Prof. Dr. Moestopo (B), Jakarta, Indonesia

Literature:

Employee performance :

Employee performance is something that potentially helps an organization to achieve its goal. According to Dessler (2011), performance is an important consideration for the workers and for those who potentially can help achieving the company’s goal. The employee performance indicator used in this study is the individual quality, group quality, working condition, inter-worker relation and training (Schemerchorn, 1989; Muchinsky, 2003).

Working environment :

Working environment is an internal and external environment condition that influences the working spirit and it is a result of work final result (Nitisimito,2001). According to Sedarmayati (2003), working environment is a condition where the employees work in an ideal atmosphere or environment with a good security, health and place. Working environment indicators used in this research are cleanliness, water, lamps, security, (Nitisemeto,2001); ventilation, noise (Humpiries,2005; Becker, 1981) and a good place (Sedarmayati, 2003)

Work stress :

Work stress is an odd reaction of the body to pressure given so that stress relates to work (Poltak, 2016).The work stress indicators used in this research are infrastructure, facilities, competency identification, risk hadling and work safety management system (Poltak, 2016).

Competency :

Competency is an ability to perform a duty based on the skills and knowledge that is supported by work attitude expected by the work (Wibowo, 2011). Competency according to SpencerandSutrisno (2011) a person’s characteristics relates to his performance effectivity in his job. Competency indicators used in this research are experience, knowledge, comprehension, skill, value, attitude and interest (Gordon,2011).

Hypotheses

The influence on Working Environment to Employee Performance

H1 : There is positive influence on working environment to employee performance Tomaco

The influence on WorkStress to Employee Performance

H1 : There is positive influence on work stress to employee performance Tomaco

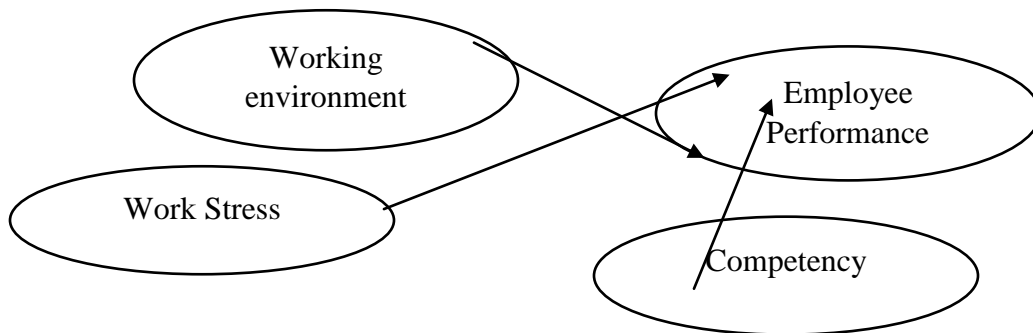
The influence on Competency to EmployeePerformance

H1 : There is positive influence on Competency to employee performance Tomaco

Study Consept:

In accordance with study context, study conceptual model then being that are The Impact of Working Environment, work Stress, and Competency toward Employee Performance PT Gold Temaco.

Fiture1. Research Concept Model



Study Methodology:

The design of this study is verificative and descriptive through by qualitative and quantitative methods with a surey approach. Data collectingtehniques using a questioner using a Linker scale1-5 that is 1= stronglyagree , 2 = agree, 3 = enough, 4 = disagree and 5 = strongly disagree .The samples used 120 respondents, who are employess of PT Cold Temaco in Kalimantan, Indonesia. Sampling technique with random sample (Sugiono , 2009). The analysis tool that is used to describes the study variables that use descriptive statistic is average and percentage statistics, and for the influence analysis between variables uses SPSS version 22 with multiple regression ((Santoso, 2010 ; Wijaya 2009).

Study Result and Computer Output:

a. Descriptive Analysis :

The average study result of the respondents toward variables used evaluates that working environment, working stress, problematic employee performance and competency has good result.

b. Inter-variable Influence Analysis :

The computer output result toward hypotheses test related to the impact of product differentiation, promotion and consumer behavior to customer satisfaction can be seen in **Table 1** and **Table 2**.

1. Results of normality:

Tabell. Significant normality of data

		Performance	LingkunganKerja	Stress Kerja	Kompentensi
N		115	115	115	115
Normal	Mean	66.47	80.81	77.11	68.33
Parameter	Std.Deviation	13.124	15.771	15.665	13.121
Most Exreme	Absolute	0.083	0.071	0.077	0.065
Diffrences	Positive	0.059	0.035	0.059	0.43
	Negative	-0.083	-0.071	-0.077	-0.065
Test Statistic		0,083	0.071	0.077	0.065
Asymp. Sig.	(2-tailed)	.150	.150	.150	.150

Sources: Computer output 2018

Employee performance variable (Y) Sig.Count 0,150>Sig.Critical0,05, Working environment variable (X1) Sig.Count0,150 >Sig.Critical0,05 , Work stress variable (X 2) Sig.Count 0,150 >Sig.Critical0,05, and Competency variable (X3) Sig.Count0,150 >Sig.Critical0,05.It is concluded that those four variables have data normal distributed **Table 1. --**

2. Test for variance homogeneity:

**Tabel2. Testvarians(F) and a significanttest.Homogeneity ofdata Y and X1
Employee performance**

Levene Statistic	df1	df2	Sig.
1.678	11	67	.080

F.Count0,678 >F.Critical 1,869 andSig.Count0,678 >Sig.Critical 0, 05 which mean the variant of employee performance (Y) on working environment (X1) ishomonous**Table 2. --**

**Tabel 3. Test varians(F) and a significanttest .Homogeneityofdata Y and X2
Employee performance**

Levene Statistic	df1	df2	Sig.
1.779	11	67	.422

F.Count0,779 >F.Critical 1,869 andSig.Count0,422 >Sig.Critical 0, 05 which mean the variant of employee performance (Y) on wovrk stress(X3) ishomonous**Table 3.**

Table 4. Test varians(F) and a significant test .Homogeneity of data Y and X3
Employee performance

Levene Statistic	df1	df2	Sig.
2.001	11	67	.113

F.Hitung 2,001 > F.Kritis 1,869 dan Sig.Hitung 0,113 > Sig.Kritis 0,05 iniberartivarianskinerjakaryawanataskompetensihomogen, pada **Table 4.** F.Count 2,001 > F.Critical 1,869 and Sig.Count 0,113 > Sig.Critical 0,05 which mean the variant of employee performance (Y) on competency (X3) is homogenous **Table 4.**

3. Hypothesis test :

a. Influence between work environment (X1) and employee performance (Y) on **Table 5.**

Table 5. Test the correlation coefficient

R	R Square	Adjusted R Square	Std. Error of the Estimate
.907	.883	.820	4.333

Independent variable: Work Environment

Determination coefficient (r_{xy}) about .883 = 88,3% means the employee performance variable (Y) can be determined by its working environment (X1) and the remaining 11,7% is determined by other variable that cannot be explained in this research. **Table 5.**

Table 6. Simple regression equation test X1 and Y Coefficients

Model		Unstandardized Coefficients		Standardized Coefficients	T	Sig.
		B	Std. Error	Beta		
X1	(Constant)	.817	.084	.752	23.112	.000
	Working environment	4.231	2.055		1.983	.697

a Dependent Variable : Employee performance

The impact between working environment (X1) and employee performance (Y) is shown in linear regression equation $Y = 4,2 + 0,817 X1$ in **Table 6.** T test seen in **Table 6** and **Table 7** where t-count 1.983 > t-table (120: 1:199) (1.288). Therefore, the equation is very significant.

Table 7. Meaning of regression equation test $Y = 4,2 + 0,817 X1$

	Sum of Squares	df	Mean Squares	F	Sig.
Regression	14322.397	1	14322.397	442.342	.000
Residual	3511.877	119	27.581		
Total	17834.274	120			

The independent variable is X1

Table 8. Linear regression test equations $Y = 4,2 + 0,817 X1$

	Sum of Squares	df	Mean Squares	F	Sig.	
Y*X1	Between Groups (Combined)	13182.053	55	319.163	11.037	.000
	Linierity	14322.397	1	14322.397	545.823	.000
	Deviation from Linierity	1480.346	54	27.748	5.943	.939
Within Groups	2031.531	74	33.786			
Total	17834.274	119				

Regression linearity shows that f-count 5,943 > f-critical, (120:1:119) (4.016) as seen in **Table 8.**

Based on both tests, it can be concluded that influence shown by regression equation $Y = 4,2 + 0,817 X1$, means linear, so every increment 1 score of working environment (X1) will influence the increment of employee performance (Y) in constant 0.817. Statistics relation of working environment (X1) with employee performance (Y) is shown by positive coefficient ($r_{xy} = 0,907$) in **Table 5**. t-Count test $1.983 > t$ -table (120: 1:199) (1.288) and f-count test $5.943 > f$ critical, (120:1:119) (4.016), mean valuable and significant. Therefore, correlation (r_{xy}) means valuable and significant. Based on both tests it can be concluded that the relation between working environment (X1) and employee performance (Y) is positive which mean significant and really strong. If the working environment variable (X1) increases, the employee performance variable (Y) will also increase. In contrary, if the working environment variable (X1) decreases, the employee performance will decrease, too (Y). Partial correlation between working environment (X1) with employee performance (Y) is 0,817 in **Table 5** and if it is controlled by working environment (X1) and has partial correlation of 0,939 in **Table 8**. The value shows the relation between working environment (X1) with employee performance (Y) increases 0,122, if controlled by working environment variable (X1).

b. Influence between work stress (X2) and employee performance (Y) on **Table 9**.

Table 9. Test the correlation coefficient

R	R Square	Adjusted R Square	Std. Error of the Estimate
.708	.737	.115	13.764

Independent variable : Work Stress

Determination coefficient (r_{xy}^2) about $.737 = 23,7\%$ means the employee performance variable (Y) can be determined by its work stress (X2) and the remaining 26,3 % is determined by other variable that cannot be explained in this research. **Table 9**.

Table 10. Simple regression equation test X2 and Y Coefficients

Model		Unstandardized Coefficients		Standardized Coefficients	T	Sig.
		B	Std. Error	Beta		
X2	(Constant)	.412	.067	.498	12.331	.000
	Work stress	52.345	7.0564		5.800	.000

a Dependent Variable : Work stress

The impact between work stress (X2) and employee performance (Y) is shown in linear regression equation $Y = 52,3 + 0,412 X2$ in **Table 10**. T test seen in **Table 10** and **Table 11** where t-count $5.800 > t$ -table (120 : 1:199) (1.288) . Therefore, the equation is very significant.

Table 11. Meaning of regression equation test $Y = 52,345 + 0,412 X2$

	Sum of Squares	df	Mean Squares	F	Sig.
Regression	3245.113	1	3245.113	16.993	.000
Residual	14409.161	119	143.576		
Total	17834.274	120			

The independent variable is X2

Table 12. Liner regression test equations $Y = 52,3 + 0,412 X2$

	Sum of Squares	df	Mean Squares	F	Sig.	
Y*X2 Between Groups	(Combined)	7902.765	11	159.252	2.389	.233
	Linearity	3245.113	1	3245.113	16.871	.000
	Deviation from Linearity	1082.551	9	27.748	6.541	.577
Within Groups	5603.845	198	141.976			
Total	17834.274	119				

Regression linearity shows that $f\text{-count } 6.541 > f\text{-critical, } (120:1:119) (4.016)$ as seen in **Table12**. Based on both tests, it can be concluded that influence shown by regression equation $Y = 52,3 + 0,412 X_2$, means linear, so every increment 1 score of work stress (X_2) will influence the increment of employee performance (Y) in constant 0.412. Statistics relation of work stress (X_2) with employee performance (Y) is shown by positive coefficient ($r_{xy} = 0,708$) in **Table9**. t-Count test $5.800 > t\text{-table } (120: 1:199) (1.288)$ and fcount test $6.541 > f\text{critical, } (120:1:119) (4.016)$, mean valuable and significant. Therefore, correlation (r_{xy}) means valuable and significant. Based on both tests it can be concluded that the relation between work stress (X_2) and employee performance (Y) is positive which mean significant and really strong. If the work stress variable (X_2) increases, the employee performance variable (Y) will also increase. In contrary, if the work stress variable (X_2) decreases, the employee performance will decrease, too (Y). Partial correlation between work stress (X_2) with employee performance (Y) is 0,412 **Table9** and if it is controlled by work stress (X_2) and has partial correlation of 0,577 in **Table12**. The value shows the relation between work stress (X_2) with employee performance (Y) increases 0,165 if controlled by work stress variable (X_2).

c. Influence between competency (X_3) and employee performance (Y) on **Table 13**.

Table 13 . Test the correlation coefficient

R	R Square	Adjusted R Square	Std. Error of the Estimate
.938	.889	.088	13.685

Independent variable :Competency

Determination coefficient (r_{xy}) about $.889 = 88,9\%$ means the employee performance variable (Y) can be determined by its competency (X_3) and the remaining $11,1\%$ is determined by other variable that cannot be explained in this research. **Table 13**.

Table 14 . Simple regression equation test X_3 and Y Coefficients

Model		Unstandardized Coefficients		Standardized Coefficients	T	Sig.
		B	Std. Error	Beta		
X3	(Constant)	.321	.094	.266	3.326	.005
	Competency	51.081	7.999		8.956	.000

A Dependent Variable :Employee performance

The impact between competency (X_3) and employee performance (Y) is shown in linear regression equation $Y = 51,081 + 0,321 X_3$ in **Table14**. T test seen in **Table 14** and **Table 15** where t-count $8.956 > t\text{-table } (120: 1:199) (1.288)$. Therefore, the equation is very significant.

Table 15. Meaning of regression equation test $Y = 51,08 + 0,321 X_3$

	Sum of Squeres	df	Mean Squeres	F	Sig.
Regression	1336.972	1	1336.972	9.821	.005
Residual	16497.302	119	141.873		
Total	17834.274	120			

The independent variable is X_3

Table16. Liner regression test equations $Y = 51,08 + 0,321 X_3$

		Sum of Squeres	df	Means Squeres	F	Sig.
Y* X_3	Between Groups	9111.003	11	221.073	27.748	11.037
	(Combined)	1336.972	1	1336.972		545.823
	Linierarity	7557.249	9	7557.249		4.943
Deviation from Linierarity						.090
Within Groups		8940.053	198	98.664		
Total		17834.274	119			

Regression linearity shows that $f\text{-count } 4.943 > f\text{-critical, } (120:1:119) (4.016)$ as seen in **Table12**. Based on both tests, it can be concluded that influence shown by regression equation $Y = 51,08 + 0,321 X_3$, means linear, so every increment 1 score of competency (X_3) will influence the increment of employee performance (Y) in constant 0.321. Statistics relation of competency (X_3) with employee performance (Y) is shown by positive coefficient ($r_{xy}=0,938$) in **Table13**. $t\text{-Count test } 8.956 > t\text{-table } (120: 1:199) (1.288)$ and $f\text{-count test } 4.943 > f\text{-critical, } (120:1:119) (4.016)$, mean valuable and significant. Therefore, correlation (r_{xy}) means valuable and significant. Based on both tests it can be concluded that the relation between competency (X_3) and employee performance (Y) is positive which mean significant and really strong. If the competency (X_3) increases, the employee performance variable (Y) will also increase. In contrary, if the competency variable (X_3) decreases, the employee performance will decrease, too (Y). Partial correlation between competency (X_3) with employee performance (Y) is 0,321 in **Table 5** and if it is controlled by competency (X_3) and has partial correlation of 0,090 in **Table16**. The value shows the relation between competency (X_3) with employee performance (Y) increases - 0,231, if controlled by competency variable (X_3).

Discussion

This study result shows the relation between working environment with employee performance is positive, significant and very strong, If the working environment variable increases, the employee performance variable will also increase. In contrary, if the working environment variable decreases, the employee performance will decrease, too. A good working environment will be able to increase the performance of the employees, increase the production, and company income. This study shows that working environment significantly influences employee performance and supports the previous study by Carnevale (1992) that stated working environment physically influences employee performance; Chandrasekar (2011) working environment and others influence employee performance; Yusuf and Metiboba (2012) working environment and employee performance. This study shows that the relation between work stress variable and employee performance is positive, significant and very strong, if the work stress variable decreases, the employee performance variable will increase. In contrary, if the work stress increases, the employee performance will decrease. Low work stress will increase the motivation of the employees and their performance to be innovative.

This study shows the result that stress significantly influences employee performance and supports the previous study by Meneze (2005) the impact of work stress and training stress influence employee performance; Hon et.al. (2012) overworked and work stress influence employee performance. The study result shows that the relation between competency and employee performance variable is positive, significant and very strong, if competency variable increases, employee performance will also increase. On the other hand, if competency variable decreases, employee performance will also decrease. The increment of competency will increase employee performance and they will work harder and more enthusiastic. This study result shows that competency significantly influences employee performance. This study supports the previous study by Ashcraft (2001) that competency influences employee performance.

Result Research

Descriptive study result shows the reaction of the respondents that there are still some problematic variables that need to be repaired.

1. Problematic working environment and items need to be fixed are working spirit, security, health, cleanliness, water, lamp and noise.
2. Problematic work stress and items need to be fixed are facilities and infrastructures, competency identification and risk handling.
3. Problematic employee performance and item need to be fixed is training.

a. Conclusion

The conclusion of this study result is hypotheses test based on three empirical data is proved to be significant.

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